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ASX RELEASE

Group Executive North America and Corporate Development Appointment

Atlas Arteria (**ASX:ALX**) today announces that Amanda Baxter has been appointed Group Executive North America and Corporate Development.

Amanda brings over 20 years of experience working in transport infrastructure in both government and corporate roles. Amanda has been with Transurban for the last 5 years, leading business development and operational delivery across their toll road portfolio in North America. She has held her most recent role as Senior Vice President, Virginia Market and Operations, North America, since 2022. In that role Amanda was responsible for overseeing a diverse senior leadership team across multiple functions, including development, operations, business finance & analytics, engineering & contracts, delivery, safety, and governmental affairs. She was also responsible for network enhancements, operations, and asset management for the 495, 396 and 95 Express Lanes.

Prior to Transurban, Amanda held a range of senior roles within the sector in both operating businesses and consulting. Amanda was Special Projects Director at the Virginia Department of Transportation from 2015-2018. In this role, she developed and implemented the operations of Virginia's publicly operated Express Lanes on the I-66 Inside the Beltway, contributing to the state's expansion of express lanes and played a key regulatory role in the I-66 Outside the Beltway project. She also played a pivotal role in federal and state legislative briefings, particularly on multimodal projects.

The appointment bolsters Atlas Arteria's capability in North America and follows the launch of a new operating model in November 2023. Atlas Arteria Chief Executive Officer Graeme Bevans said, "I am very pleased to welcome Amanda to our team. Her deep road infrastructure experience in the North American market in both corporate and government roles will bring new insights and significant value to Atlas Arteria."

Amanda will commence with Atlas Arteria on 20 May 2024.

For further information please contact:

Investors:

Chloe Heazlewood
Acting Director, Investor Relations
+61 (0) 438 493 692
investors@atlasarteria.com

Media:

Lisa Keenan
Nightingale Advisors
+61 (0) 409 150 771
lisa@nightingaleadvisors.com.au

This announcement has been authorised for release by Clayton McCormack, General Counsel and Company Secretary.

About Atlas Arteria

Atlas Arteria (ASX:ALX) is a global owner, operator and developer of toll roads, creating value for our investors over the long-term through considered and disciplined management. The roads we own, operate and develop benefit communities through reduced travel time, greater time certainty, reduced fuel consumption and carbon emissions.

Today the Atlas Arteria Group consists of five businesses. We currently own a 31.14% interest in the APRR toll road group in France. Adjacent to the APRR business is the smaller ADELAC business which connects to APRR in south-east France. Together APRR and ADELAC comprise a 2,424km motorway network located in the East and South East of France. In the US, we own a 66.67% interest in the Chicago Skyway, a 12.5km toll road in Chicago and have 100% of the economic interest in the Dulles Greenway, a 22km toll road in the Commonwealth of Virginia. In Germany, we own 100% of the Warnow Tunnel in the north-east city of Rostock.

www.atlasarteria.com

Important Notice:

Investors should note that neither of the Atlas Arteria entities has been, or will be, registered under the U.S. Investment Company Act of 1940, as amended (the "U.S. Investment Company Act"), in reliance on the exception in Section 3(c)(7) from the definition of "investment company". Accordingly, Atlas Arteria securities cannot be held at any time by, or for the account or benefit of, any "U.S. person" (as defined in Rule 902(k) under the U.S. Securities Act of 1933) ("U.S. Person") that is not a "qualified purchaser" (as defined in section 2(a)(51) of the U.S. Investment Company Act and the rules and regulations thereunder) ("Qualified Purchaser" or "QP") at the time of their acquisition. Any U.S. Person that is not a Qualified Purchaser, or any investor acting for the account or benefit of any U.S. Person that is not a Qualified Purchaser, is an "Excluded U.S. Person" and may not hold Atlas Arteria securities.

For further details of ownership restrictions that apply to residents of the United States and other U.S. Persons that are not Qualified Purchasers, please see our website.

https://atlasarteria.com/stores/sharedfiles/US_Ownership/AtlasArteria-USownershiprestrictions.pdf